Introduction

The ENN was set up in 1996 to improve practice and strengthen the institutional memory of agencies involved in the emergency food and nutrition sectors. The ENN is governed by a board of trustees and steered by four technical directors. ENN operations are supported by an Oxford based team. A strong global network of ENN Associates extends ENN’s capacity to implement a wide range of projects while keeping overhead costs to a minimum. The ENN partners with and/or is financially supported by many bilateral (government) agencies, United Nations (UN) agencies and non-governmental organisations (NGOs) and works closely with academic institutions and expert individuals.

The ENN’s Purpose

The ENN’s purpose is to strengthen the evidence regarding effective nutrition interventions and to use this evidence to inform policy and programming. The ENN does this by enabling nutrition networking and learning amongst practitioners, policy makers and researchers to build the evidence base for nutrition programming. More specifically, we capture and exchange experiences of practitioners through our regular, established publications and online technical forum; we undertake research and reviews where evidence is weak, we broker technical discussion where agreement is lacking, and we support global level leadership and stewardship in nutrition.

Our focus is communities in crisis and where under-nutrition is a chronic problem. Our work is guided by what practitioners need to work effectively.

The ENN’s Objectives

Four strategic objectives underpin ENN’s purpose:

Objective 1: To support the identification, dissemination and application of positive developments in nutrition related practice in different contexts through publication, networks and forums.

Objective 2: To identify, instigate, implement and publish operations research and technical and systems review s in order to strengthen the evidence base for policy making, resource allocation and programming.

Objective 3: To facilitate inter-agency cooperation, discussion and agreement on key technical areas.

Objective 4: To seek to more effectively represent the needs of practitioners in global leadership and stewardship fora.

The ENN’s Outputs and Activities

Mid-term review of the ENN’s strategy

In mid-2013, the ENN undertook a mid-term review of its five year strategy (2010-2015). This provided an opportunity to reflect on the implementation of ENN core projects and activities and on the interactions with new global developments in nutrition, taking into account feedback from external stakeholders, ENN trustees, mentors and staff. The finalised strategy, presented to the Trustees in September 2013, sets out what ENN aims to contribute over the three year period 2013-2015 and is available from:

http://www.ennonline.net/ennstrategy

The ENN’s outputs and activities in 2013 are detailed below by strategic objective.

Objective 1

To support the identification, dissemination and application of positive developments in nutrition related practice in different contexts through publication, networks and forums

Field Exchange

The ENN’s flagship publication, Field Exchange, was launched in 1996 as a forum for identifying and sharing key lessons in operational practice in the emergency nutrition and food security sector and summarising key research and evaluation findings. It has become a well-established mechanism for the documentation and rapid dissemination of key lessons that influence practice.

Two editions of Field Exchange were produced in 2013. Field Exchange 45 was distributed in May 2013 and covered a range of topics from tackling a combination of resilience, chronic poverty, climate change and disasters in Bangladesh, to improving dietary diversity amongst children and pregnant and lactating women, to coverage of acute malnutrition treatment in Chad. Field Exchange 46, distributed in September 2013, was a ‘double’ urban edition developed in collaboration with Oxfam UK (guest editor) to reflect the fact that many humanitarian crises now affect urban contexts. Field articles featured a diverse range of innovative programming in the Middle and Far East, Africa and the Caribbean from a variety of UN agencies and NGOs.

During this year the ENN also collated content for Field Exchange 47 and initiated the development of a special...
The scale and complexity of the Syria crisis has posed massive challenges for international and national actors involved in the response. The focus of issue 48 will be to write up key programming experiences and learning from across this region. Preparatory work in 2013 included a visit to key agencies in Geneva in September 2013, phone interviews with key staff working in the region, and planning for an ENN trip to the region in 2014.

During 2013, 8,164 print copies of Field Exchange were distributed (4,082 copies per issue) to readers working in a variety of sectors (nutrition, food security, health, livelihoods, water, agriculture and sanitation and hygiene) across 131 countries worldwide. In addition, over 8,000 electronic editions of Field Exchange and over 11,500 individual articles were downloaded.

Nutrition Exchange
Nutrition Exchange is an annual publication launched in 2011 that contains short, easy-to-read articles on nutrition programme experiences and learning, from countries with a high burden of malnutrition and those prone to crisis. It also summarises research and provides information on guidance, tools and upcoming trainings in nutrition and related sectors. Each issue contains original articles from national level readers and summarised information from Field Exchange.

During 2013, Issue 3 was produced and distributed and the development of Issue 4 got underway. Issue 3 of Nutrition Exchange was distributed in English, French and Arabic (9,674 print copies and 4,010 electronic copies) to over 70 countries. Four editions of an email newsletter 'Nutrition Exchange' were also produced and distributed to 3,686 individuals in 2013 to keep them informed between print editions.

A scoping trip was undertaken by two of the Technical Directors to Nairobi in July 2013 to identify content for Issue 4 in 2014. The scoping visit illustrated the value of Nutrition Exchange and the desire for more nationally generated content and authorship. Work was also undertaken to engage pro-actively with the Scaling Up Nutrition (SUN) Movement to increase the level of country awareness of the publication and to encourage stakeholders in SUN Movement countries to author articles.

The ENN's operational research programme strengthens the evidence base for emergency nutrition and food security programming. All research activities have involved steering groups of agencies and academics. Collaborators and funders include bilateral donors, UN agencies, and international NGOs. The ENN is committed to securing peer review of publications and producing technical notes from its research activities in order to share findings and strengthen the evidence base in the sector.

Research
The ENN's operational research programme strengthens the evidence base for emergency nutrition and food security programming. All research activities have involved steering groups of agencies and academics. Collaborators and funders include bilateral donors, UN agencies, and international NGOs. Where the ENN undertakes research, the ENN is committed to securing peer review of publications and producing technical notes (succinct summaries of key research) in order to maximise the potential for sharing findings and to strengthen the evidence base in the sector. See www.ennonline.net/ourwork/research/ and www.ennonline.net/ourwork/reviews/ for the latest updates.

Prevention of Moderate Acute Malnutrition (MAM)
In 2013 the ENN completed a 2.5 year study into cash transfer programmes in Niger in collaboration with Save the Children and funded by OFDA. The aim of the study was to identify the factors most strongly associated with good nutrition outcomes in a cohort of children followed for five months during a cash transfer programme. Two scientific papers were produced as a result in 2013 and submitted for peer review publication. This work has informed follow-up research (see REFANI below).

A research programme in Chad into the effectiveness of a Blanket Supplementary Feeding Programme (BSFP) in preventing acute malnutrition was also completed in this period. The research, also funded by OFDA, was undertaken by the ENN in collaboration with WFP, Oxfam Intermon, Centre de Support en Santé International and the Chad Ministry of Health. A Briefing Note was produced and disseminated to key contacts at global and country levels.

In late 2013, the ENN was part of a successful consortium bid to the Department for International Development (DFID/UKAID) to examine the impact of cash and in-kind food assistance on nutrition outcomes. The Research on Food Assistance for Nutritional Impact (REFANI) Consortium is comprised of Action Against Hunger International (ACF), Concern Worldwide, the Emergency Nutrition Network (ENN) and the University College of London (UCL). The inception period will follow in 2014.

Management of Acute Malnutrition in infants under 6 months (MAMI)
The ENN's portfolio of work on MAMI aims to move ahead on the MAMI research conducted by the ENN in 2007-2010. Funded by OFDA, this involved:

- Advocacy on MAMI that includes presentation at key meetings targeting health practitioners as well as the nutrition sector. ENN presented at an International Malnutrition Taskforce Meeting on acute malnutrition in Bangkok in June 2013, and at a CAPGAN meeting held by the Commonwealth Association of Paediatric Gastroenterologists and Nutrition, in Colombo, Sri Lanka, 7-8 Dec 2013. ENN attendance was part funded by IAEA and the CAPGAN Committee.
- Preparation of research findings currently existing as reports for peer review publication, to increase potential impact on policy and research agendas.
- Exploration and support for the development of a network of practitioners and researchers on MAMI, to contribute to both evidence based programming guidance and interim ‘stop gap’ advice to programmers.

Reviews
The final report of a review of donor financing of acute malnutrition management was undertaken in 2013. The ENN authored an Overseas Development Institute (ODI) publication of the review and presented the findings at a number of key meetings (including the pre-G8 meeting held in London and the SUN Meeting in Washington DC). A technical review on maternal nutrition in emergencies is included under Objective 3 below. Preparatory work was carried out in 2013 to for a review of Nutrition Resilience, work which will be carried out in 2014. Preparatory work was also made

ENN's online technical forum (en-net)
en-net is an online technical forum hosted and moderated by the ENN. Established in 2009, it provides remote field practitioners who work in the emergency food, nutrition and health sectors with rapid access to technical support from expert moderators.

During 2013, en-net hosted 14 discussion areas. en-net continues to attract a steady stream of users and the number of visitors has remained high with 21,567 users during 2013, 37.2% of whom were returning visitors, and 33,453 sessions. Visitors from a total of 186 countries accessed en-net during this period.

Approximately 900 people have registered accounts and receive email updates. The most popular forum areas continue to be Prevention and treatment of severe acute malnutrition and Assessment, followed by Prevention and treatment of moderate acute malnutrition, Coverage Assessment and infant and young child feeding interventions. New discussion areas were developed in 2013 on Coverage assessment and Urban programming. The Announcements and nutritionists needed area was highly frequented with 100 vacancies posted during 2013, which were viewed 3,141 times.
for a technical review of the links between wasting and stunting, including the development of terms of reference for the review and the formation of a global high-level technical interest group.

**Technical support UNHCR**

In 2013, the ENN collaborated with UNHCR to provide technical support in the areas of anaemia prevention and treatment and infant and young child feeding in refugee settings. This involved the development of guidance on the implementation of supplementary feeding programmes using CSB++ (Supercereal plus), implemented in collaboration with UCL (UK), and the development of Standard Operating Procedures for handling breastmilk substitutes in refugee settings, produced in consultation with UNHCR HQ and regional offices. A paper on the double burden of malnutrition in refugee camps in Algeria produced from ENN research with UNHCR in 2012 was published in a peer review journal in 2013.

**Alive and Thrive**

During 2013 the ENN was technical advisor to an Alive and Thrive Project to investigate the feasibility of integrating infant and young child feeding in CMAM in Ethiopia, a project led by Save the Children US. The ENN led an internal lesson learning exercise regarding operational research amongst the collaborating partners.

**NUTVAL software**

An update of the NutVal software (Version 4) used for planning food rations in humanitarian contexts was undertaken in an ENN funded project, implemented by senior researchers at UCL (UK) and is now available from [http://nutval.net](http://nutval.net).

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**Objective 3**

To facilitate inter-agency cooperation, discussion and agreement on key technical areas

**Technical Meeting on Nutrition**

During 2013, the ENN secured funding from OFDA, Irish Aid, ACF France, Concern Worldwide, UNHCR and World Vision to host and facilitate an interagency technical meeting in 2014, in response to a gap in the sector for a forum focused on technical discussion and sharing. The meeting has the support of NGOs and UN agencies and the Global Nutrition Cluster. During 2013, a steering group of agencies and individuals was formed to develop the agenda, a meeting venue was secured (Oxford, UK) and a date confirmed (7th-9th October 2014).

**Infant and young child feeding in emergencies (IFE)**

Since 2004, the ENN has been the coordinating agency and institutional ‘home’ of the IFE Core Group, an inter-agency advocacy and resource group on infant and young child feeding in emergencies. The IFE Core Group’s work involves development of policy guidance and capacity building tools, experience capture and learning from emergency response and promoting policy and practice change.

A two day IFE Core Group meeting was hosted by the ENN in Oxford in May 2013 to identify priority areas of work for the IFE Core Group. Senior technical personnel from 13 UN agencies, non-governmental organisations and specialist agencies attended. Priorities acted upon by the ENN in 2013 were a scoping of key programming learning amongst attendees and support to the development of key IYCF indicators for early needs assessment as part of a global initiative of the GNC/UNOCHA). These indicators now form part of a UNOCHA bank of indicators for use in emergencies (https://www.humanitarianresponse.info/applications/ir).

**Maternal Nutrition in Emergencies Technical Review & meeting**

The ENN was commissioned by DG ECHO, through the INSPIRE consortium, to prepare a technical background paper and facilitate a technical roundtable meeting on ‘Maternal Nutrition in Emergencies’ on 12th November 2013. The technical background paper summarised available literature and identified a number of gaps in the area of maternal nutrition in emergencies. This formed the basis for the technical roundtable meeting held in Brussels in November 2013, which brought together key technical staff, technical experts and donors to discuss the evidence and current practice and suggest priority actions and initiatives to address gaps and challenges. The technical paper and meeting report are available at: [http://www.ennonline.net/ourwork/reviews](http://www.ennonline.net/ourwork/reviews).

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**Objective 4**

To seek to more effectively represent the needs of practitioners in global leadership and stewardship fora

The ENN is often called on to support global leadership initiatives through technical brokering, learning and partnerships. The ENN has maintained a contribution to policy guidance and strategy development at global level and, in some instances, has taken a lead on behalf of practitioner agencies. During 2013 the ENN was engaged in the following related activities:

**Exploration of a more strategic partnership with the Global Nutrition Cluster (GNC)**

This included supporting the GNC to develop its strategic focus for the coming years and specifically, to identify mechanisms by which the GNC can systematically capture learning from country cluster coordination experiences. Implementation should take place in 2014, pending funding.

**Exploration of a more strategic partnership with the SUN movement**

A number of meetings were held with the SUN movement Secretariat specifically around lesson capture at national or country level via Nutrition Exchange and Nutrition E-Exchange (the e-newsletter). SUN has featured information about Nutrition Exchange in its regular communications to donors to discuss operational research. These included presentations to a wide range of donors, foundations, and agencies in Canada, USA, Europe and UK. The ENN also presented at a number of high level technical meetings as follows:

- The 13th Scientific Meeting of the Commonwealth Association of Paediatric Gastroenterology and Nutrition (CAPGAN), Colombo, Sri Lanka, 6th-7th December, 2013
- A call to action for the next 1,000 Days, Bread for the World, Concern and 1,000 Days, Washington, D.C. USA, 10th-11th June, 2013
- IAEA technical meeting on ‘severe acute and moderate malnutrition’ in South East Asia (jointly with IMTF), Bangkok, Thailand, 27-29 May, 2013
- Scaling up Nutrition (SUN) movement senior level meeting, Brussels, Belgium, 13-15 March, 2013
- ECHO Strategy Review Meeting, Brussels, 2013

**Sharing of technical and sectoral learning**

During 2013 the ENN Technical Directors presented findings from the donor financing review. These included presentations to a wide range of donors, foundations, and agencies in Canada, USA, Europe and UK. The ENN also presented at a number of high level technical meetings as follows:

- The 13th Scientific Meeting of the Commonwealth Association of Paediatric Gastroenterology and Nutrition (CAPGAN), Colombo, Sri Lanka, 6th-7th December, 2013
- A call to action for the next 1,000 Days, Bread for the World, Concern and 1,000 Days, Washington, D.C. USA, 10th-11th June, 2013
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- Scaling up Nutrition (SUN) movement senior level meeting, Brussels, Belgium, 13-15 March, 2013
- ECHO Strategy Review Meeting, Brussels, 2013

**Supporting lesson capture**

The ENN produced the official report for the Coverage Monitoring Network (CMN) meeting of ‘10 years of CMAM’ that took place in London in October 2013. The report was distributed along with Field Exchange issue 47.
Finance and Management

Income received from donors decreased by £586,577 in the year to £504,892 (2013: £1,091,469). ENN returned an operating surplus of £844 (2013: surplus of £50,473). This increases the total reserves to £197,867 (2013: £194,023). The cash balance at the year-end amounted to £150,178 (2013: £171,612).

OFDA (USAID) continued as a significant donor. A two-year grant finished in September 2013 and ENN projects aligned with ENN’s strategic objectives. Irish Aid funded £126,465 in the financial year to support a total of 7 projects and their support costs. In this financial year the ENN also secured 3 year support from DFATD (formerly CIDA).

The ENN has enjoyed the financial support of various international non-governmental organisations (INGOs) and United Nations (UN) agencies that provide recurrent annual funding to support in particular Field Exchange, IFE Core Group activities and implementation of an interagency technical meeting. Whilst the current economic climate has impacted on funds accessible to ENN via recurrent funders, relationships with stakeholders remain strong and ENN has sustained good levels of recurrent contribution.

ENN Income & Expenditure Statement
For the Year to 31st January 2014

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<td>Adjustments to previous periods</td>
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<table>
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<tr>
<th>Expenditure</th>
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<td>Meeting costs</td>
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<tr>
<td>Interest Received</td>
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| Operating Surplus/(Deficit) | 844 |

Additional ENN expertise is provided by:

- Orna O’Reilly: Designs and produces all of ENNs publications
- Phil Wilks: Provides IT expertise
- Tamsin Walters: en-net moderator

Trustees
Jeremy Shoham and Marie McGrath.

Bruce Laurence: Director of Public Health, Bath and North East Somerset, UK. Previously he was Medical Director of the UK-based NGO, Merlin, and has also worked with Oxfam and MSF.

Nigel Milway: A senior executive with British Telecom for over 14 years, Nigel is now Director of his own leadership and coaching consultancy.

Victoria Lack: A Family Nurse Practitioner in urgent care and General Practice in North Yorkshire, Vicky was previously a Lecturer in Public Health and Primary Care, at City University, London and a field worker with ACF.

Arabella Duffield: An independent nutritionist with academic and field experience in nutrition and food security.

Auditors
Wenn Townsend Chartered Accountants, 30 St Giles’, Oxford, OX1 3LE, UK
Tel: +44 (0)1865 559900 Fax: +44(0)1865 310019

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Registered company no. 4889644. Registered charity no. 1115156

Supporting agencies in 2013/14: